

3rd Technical Meeting of the Expert Group on Public Administration and Governance

Better informed public policy and administration in Member States

PLANAPP: STRATEGIES TOWARDS A CULTURE OF EVIDENCE-INFORMED POLICY

FILIPA VALA

NOVEMBER 2022



1. Wicked problems: the challenges of evidence, policy coherence and policy coordination
2. The role of boundary organizations
3. PlanAPP-REPLAN: opportunities for boundary work
4. Boundary work @ PlanAPP: Addressing two key topics under climate change by mobilizing all actors
5. PlanAPPs activities to further promote a culture of science for policy

1. The challenges of evidence, policy coherence and policy coordination

WICKED PROBLEMS

Multidimensional / do not have a definitive formulation

Lack a “stopping rule”: managed more than solved

Solutions are not “true” or “false”, nor can they be *tested*: some solutions will work better on multiple dimensions (or not)

1. The challenges of evidence, policy coherence and policy coordination

Achieving policy coherence and policy coordination
to properly address multidimensionality

Constant supply of up-to-date, reliable, evidence on what works and how people feel
about it
to properly adjust strategies to “moving targets”

“Ingredients”:

internal networks

Decision makers,
policymakers

external networks

Citizens, stakeholders,
academia...

Knowledge /
Evidence sharing

2. The role of boundary organizations

Support transdisciplinary and multidisciplinary research;

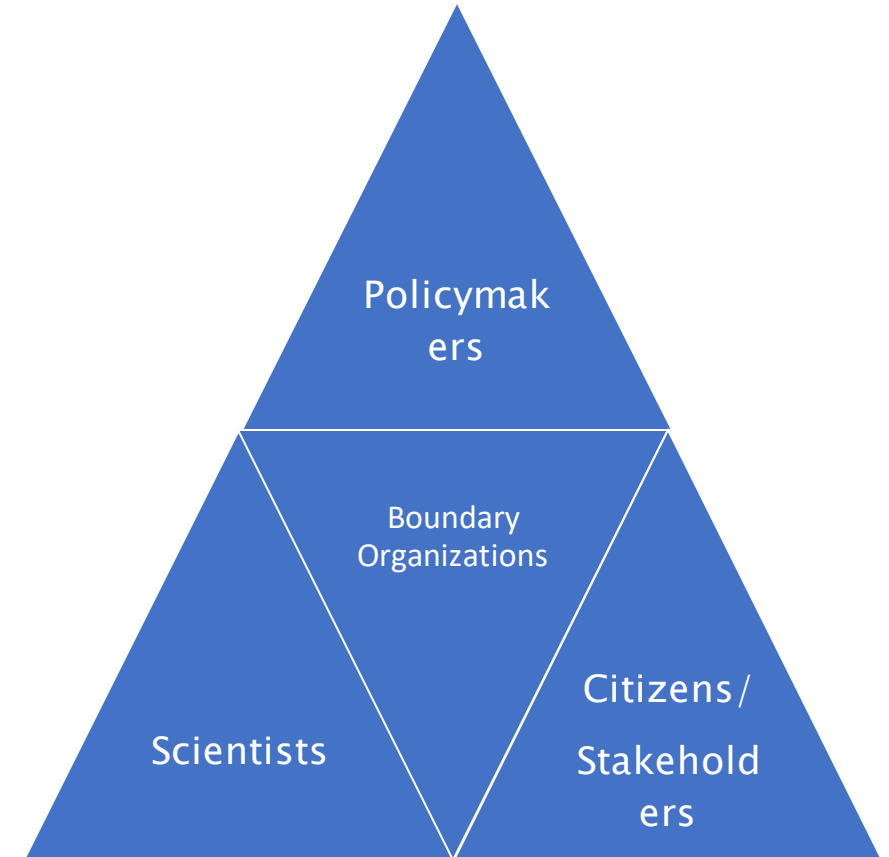
“Safe spaces” for different actors to meet and discuss ideas, develop closer relationships, improving trust



Play an important role in managing tensions across borders

Produce outputs recognized as credible by all involved;

BOs play a crucial role in harnessing evidence



Three different actors of boundary work for policy*

(*Building on JRC's S4P 2.0)

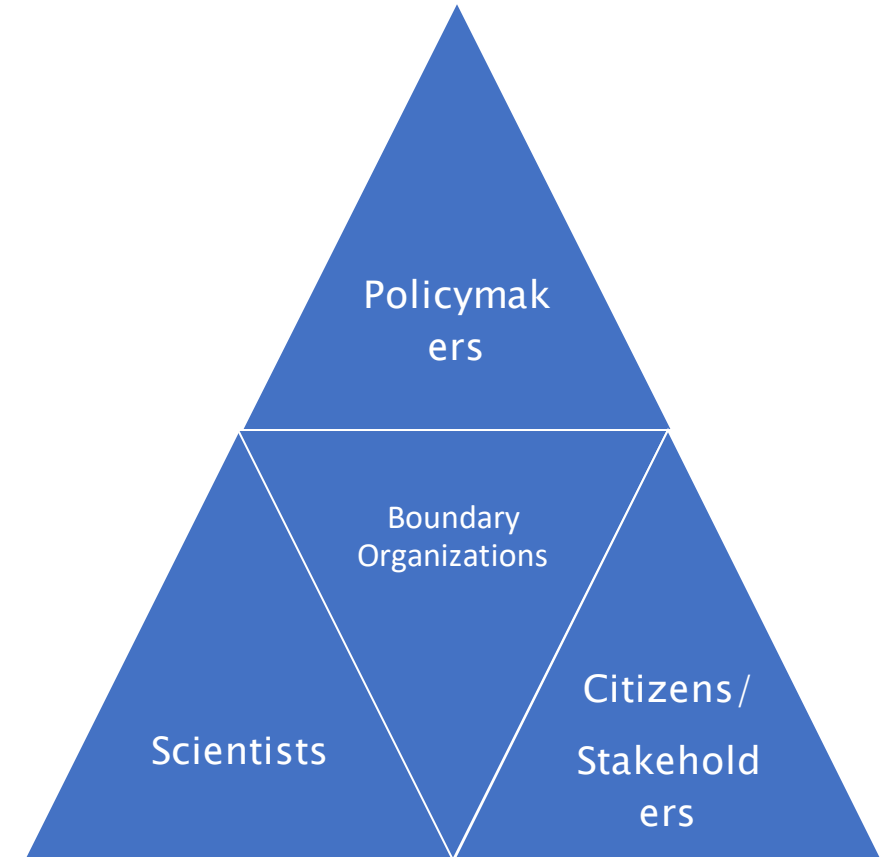
2. The role of boundary organizations

What is “evidence”?

Information that improves policy quality and decision-making:

- Scientific data;
- Data on citizen perceptions about a given issue;
- Protocols (e.g. for evaluation);
- Indicators (e.g. for monitoring);
- ...

BOs have a knowledge brokerage function - adjust evidence supply to demand and may (should) anticipate demand



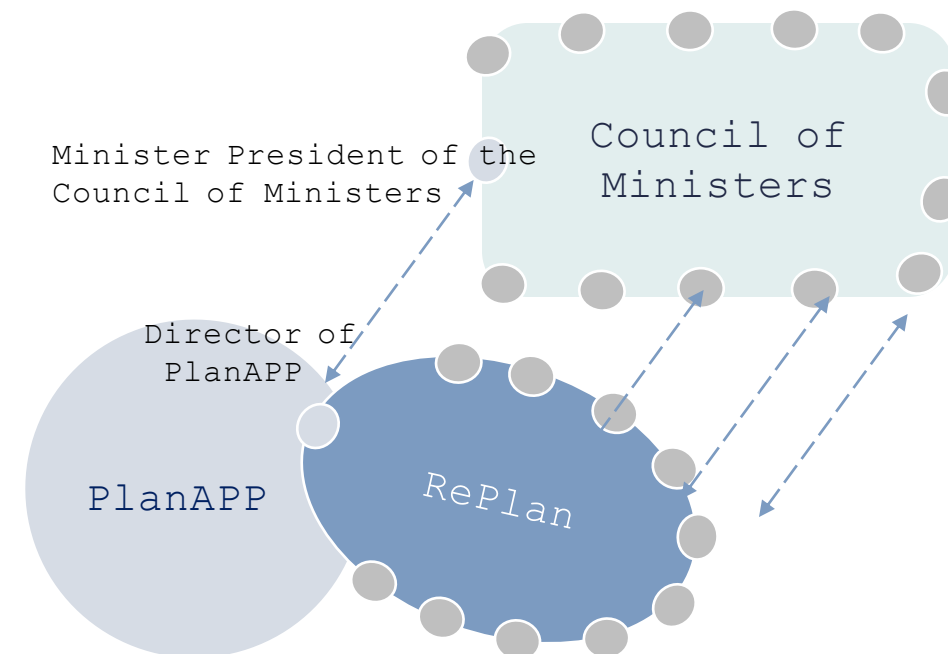
Three different actors of boundary work for policy*

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3. PlanAPP-RePlan: opportunities for boundary work

Policy coordination & coherence

Whole-of-government strategy



CROSS-CUTTING ISSUES
TOP-DOWN, BOTTOM-UP, AND HORIZONTAL
INFORMATION FLOW

internal
networking
Decision makers,
policymakers

external
networking
Citizens,
stakeholders,
academia...

Knowledge /
evidence sharing

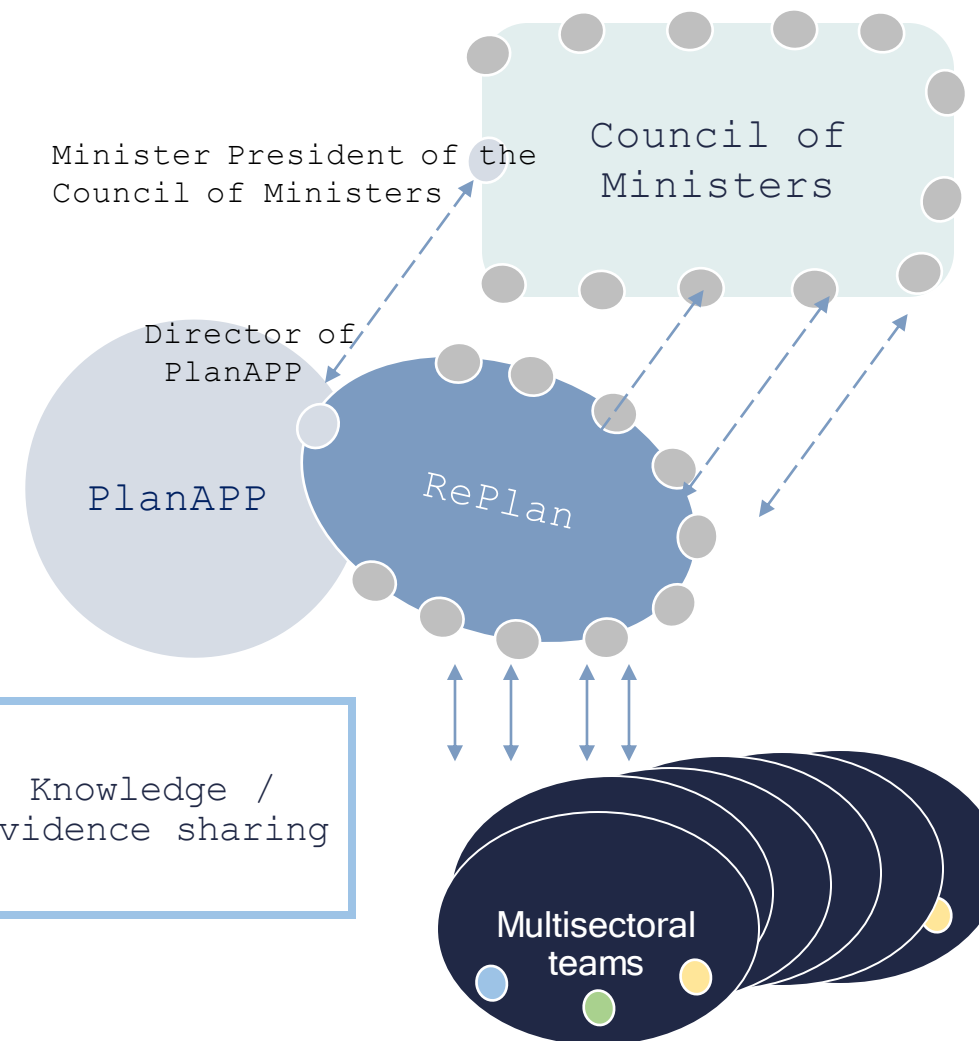
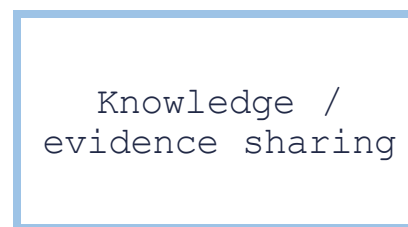
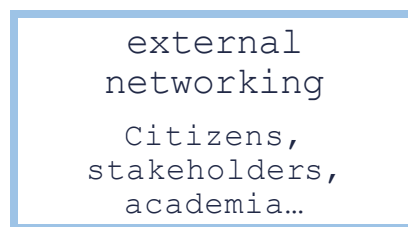
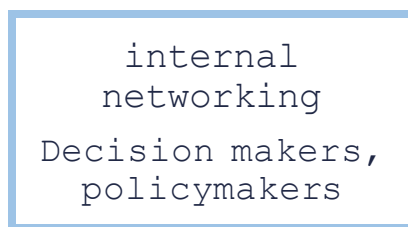
3. PlanAPP-RePlan: opportunities for boundary work

Policy coordination & coherence

Whole-of-government strategy

Better policy

Evidence-informed policy-making



Different actors of boundary work for policy

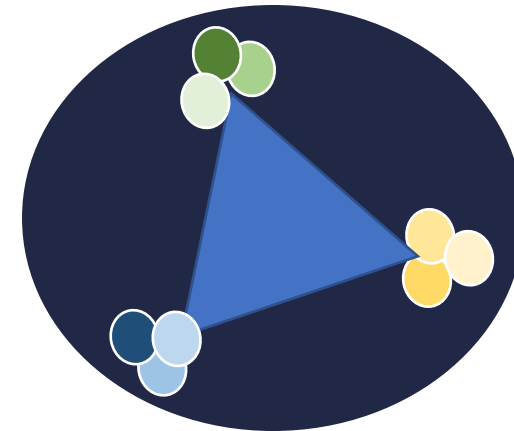
4. Boundary work @ PlanAPP: Addressing key topics under climate change by mobilizing all actors – a “pilot experiment”

2 resources: Soil & water;
related but at different “levels” of
strategic planning, in terms of goals and
governance

Actors: Associate Laboratory CHANGE +
Public Administration entities + Civil
Society Stakeholders

Activity:
Consensual diagnostic
Consensual goals for 2030
Back-casting
Propose alternative options

Strategy: “NANO” BOS



Different actors of boundary work for policy

5. PlanAPPs activities to further promote a culture of science for policy

AT SCIENTIFIC INSTITUTIONS (JRC's ToT spinoff)

+ S4P workshops



WORKSHOPS

Ciência e Política Pública:
Como conseguir pontes?

Alinhamento europeu
Estes workshops estão em linha com a estratégia europeia do *Joint Research Council* da Comissão Europeia (JRC) e fazem parte de um conjunto de ações que estão a ser desenvolvidas nos Estados-Membros.

Mais informação ou manifestação de interesse, contactar:
ciencia parapolicaspublicas@planapp.gov.pt

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Centro de Competências de Planeamento, de Políticas e de Prospetiva da Administração Pública

 **European Commission**
JOINT RESEARCH CENTRE

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IN PARTNERSHIP WITH FCT (forthcoming)

+ S4P annual project calls (themes defined by RePlan & line ministries)
+ S4P PhD scholarships
+ S4P Award



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ADDRESSING HOW TO INTITUTIONALIZE THE S-P RELATIONSHIP

- + 1-day seminar
- + Round-tables with both communities



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THANK YOU

