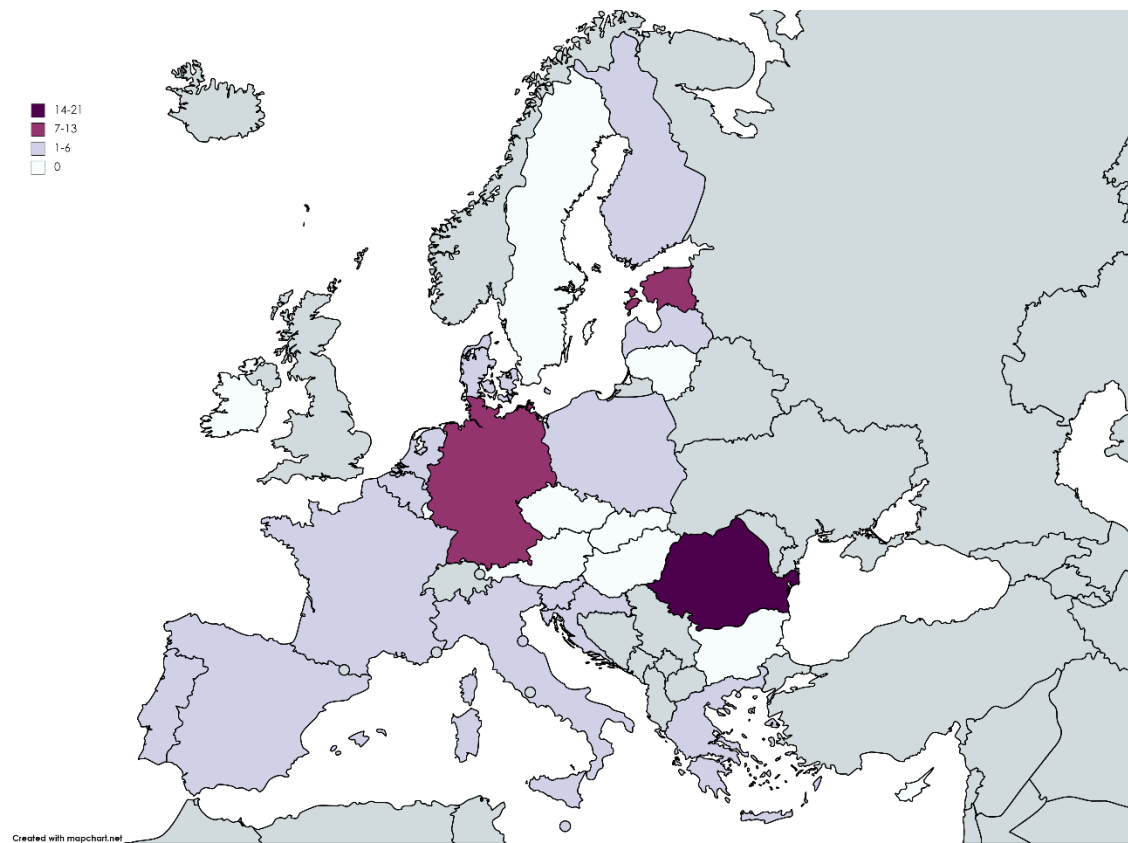

PUBLIC ADMINISTRATION COOPERATION EXCHANGE - PACE

EXPERT GROUP FOR PUBLIC ADMINISTRATION AND GOVERNANCE – JUNE 2023

PACE UNDER TSI 2023

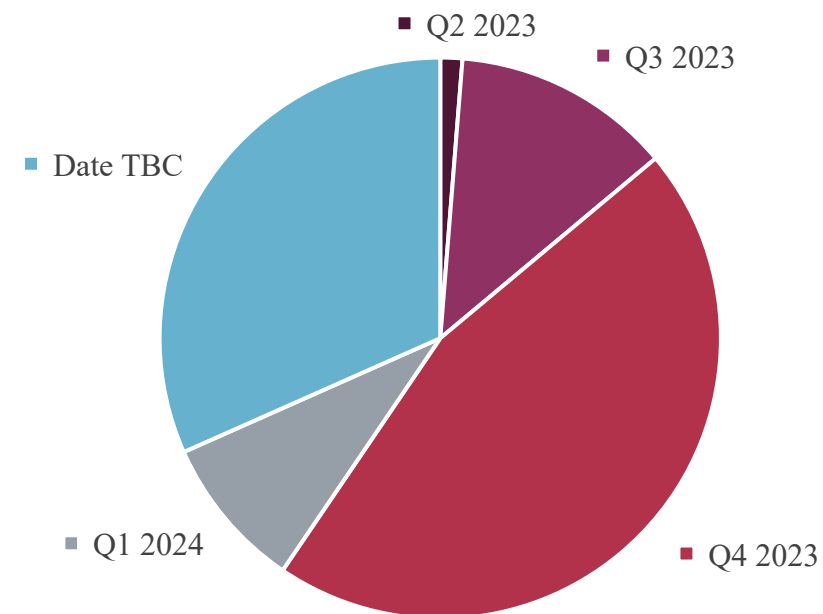
- TSI 2023 flagship
- Individual and multi-country requests received
- 18 Member States participating
- Approximately 70 exchanges
- Over 300 civil servants
- Average exchange of two-three weeks
- TAIEX



■ MS mentioned as potential hosts:

	Improvement of public administration performance	Green transformation	Digital transformation	Professionalisation of public administration	Management of investments and implementation of EU instruments
Ireland			2	3	
Netherlands	6	1	3	1	
France	3	1	2	4	1
Denmark	1		3	2	1
Malta			2		
Finland	2		2	1	1
Austria	3		1		
Spain	1		2	1	1
Romania	1	1			
Italy	1			3	2
Croatia			1		
Germany	2			2	1
Belgium	1			1	
Poland				1	
Greece			2	5	
Cyprus			1	1	
Sweden					1
Portugal		1		3	

- Exchanges' planning >>
- DG HR participation
- Current takeaways
 - More information directly in the TSI request template
 - Identification of hosts
 - Evaluation questionnaire



LONG TERM VIEW

- Current focus on exchanges
- Around Q4 2023 we will move towards bringing together the knowledge shared across exchanges within the same policy areas
- Communication on each exchange on DG REFORM website
- ComPAct and PACE in the European administrative space

PACE FLAGSHIP UNDER TSI 2024

- No major changes compared to TSI 2023
- Online TSI platform to share ideas
- Topics to focus on:
 - **Digital transformation** (including: Governance and strategic management; Reengineering of internal processes; Design and maturity of digital services for the Single Digital Gateway; Specific experience linked with 2030 targets of the Digital Compass and reforms and investments planned under the national Recovery and Resilience Plan; Digitalisation of the justice system)
 - **Green transformation** (including: Sustainable public procurement and budgeting; Greening the tax system; Support on how to gradually eliminate subsidies to fossil fuels, monitoring and reporting of greenhouse gas emissions and adopt carbon pricing; Green digitalisation and greening of the administration itself)
 - **Improvement of public administration performance** (including: Promoting better understanding on how to design, monitor and evaluate public policies; Use of analytical data; Improvement of multi-level governance; Set up and management of shared services; Development of crisis management)
 - **Professionalisation of public administration** (including: Strategies and models to attract talent and for career development; Strategies and models for modernising human resources; Promotion of leadership and organisational learning)
 - **Management of investments and implementation of EU instruments** (including: Preparation, management and evaluation of EU programmes and projects; Coordination, supervision and monitoring of the Recovery and Resilience Plans)
 - **Crisis preparedness** (including: Collecting relevant data; Assessing risk and capacity; Adapting response strategies; Establishing coordination mechanisms; Engaging stakeholders)
 - Other

THANK YOU